

Summary Report from the Chair of the World Sailing Growth of Sailing Committee



Contents

1. World Sailing - Growth of Sailing Committee
2. Terms of Reference
3. Monthly Meetings
4. Growth of Sailing discussion structure (5 Pillars)
5. Survey Results
6. Key Recommendations for each of the 5 Pillars

1. World Sailing – Growth of Sailing Committee

Name	Designation	Country	Continent
Malav Shroff	Chair	India	Asia
Inga Jakobsone	Vice-Chair	Latvia	Europe
Alain Alcindor	Member	Seychelles	Africa
Albassel Ebrahim	Member	Egypt	Africa
Mandiaye Diouf	Member	Senegal	Africa
Abdur Rehman Arshad	ASAF Representative	Pakistan	Asia
Mengdi Zhang	Member	China	Asia
Mohamed Alobeidli	Member	UAE	Asia
David Covo	PASAF Representative	Canada	North America and the Caribbean
Irina Perez le Roux	Member	Dominican Republic	North America and the Caribbean
Luis Velasco	Member	Argentina	Central & South America
Sigrid Beckmann	Member	Mexico	Central & South America
Pınar Coşkuner Genç	EUROSAF Representative	Türkiye	Europe
Maciej Szafran	Member	Poland	Europe
Barbora Bachrata	Member	Slovakia	Europe
Stratis Andreadis	Member	Greece	Europe

Emma Hallen	Para World Sailing Committee Representative	Sweden	Europe
John Philp	Member	Fiji	Oceania
Raynor Haagh	Member	New Zealand	Oceania

Staff support – Catherine Duncan, Development Manager and Fiona Kidd, Head of International Development

Vice Presidents – Beatriz Gonzalez Luna (MEX) and Tomasz Chamera (POL_

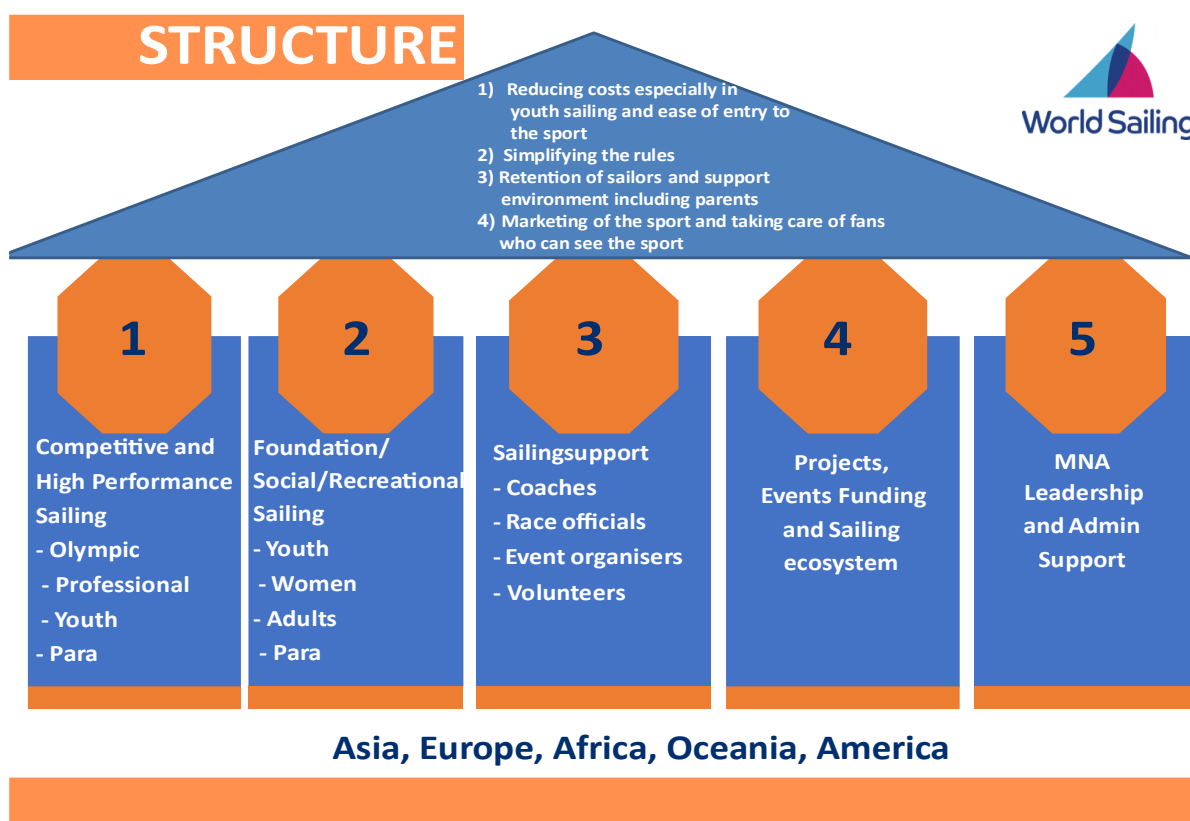
2. Terms of Reference

1. The growth and development of Sailing around the world
2. The World Sailing Development Plan, including its consistency with the World Sailing strategy
3. The promotion and development Sailing in new and emerging nations
4. The growth and development of Sailing in new disciplines
5. Strategic and regional development issues, including advising on resource requirements and policy

3. Monthly Meetings

- 10 World Sailing Growth of Sailing Committee meetings held, with representatives from each group to present the 5 pillar recommendations and survey results.
- In addition, representatives from each of the 5 working groups, met 6 times each (totalling 30 meetings)
- The Working Groups proved to be a valuable extension and opinion of the committee, and provided very good inputs emanating from detailed discussions.

4. Growth of Sailing discussion structure (5 Pillars)



5. Survey Results

A total of **123 MNAs** completed the survey. The Following were the key areas on which the survey was based:

- **Organisational Structure and Membership** – Number of Members, Sailing Clubs
- **MNA Leadership** – staff employment, board compositions and policies
- **High Performance Sailing** – Participation across Olympic Classes, Youth World Championship Classes, Youth Olympic Games and Special Events. This also included Competitive Para Sailors and how Olympic Sailors are funded.
- **Social and Competitive Sailing** – MNA Programmes, regular sailing activity (Keelboats, Coastal sailing etc.) Junior Pathway Classes, Barriers to Entry
- **Sailing Support** - Coach and Instructor Numbers and education, Race Official numbers and education, and volunteers
- **Major Sailing Events and Special Projects conducted** – including National Championships and sailor ranking systems.

6. Key Recommendations for each of the 5 Pillars

Pillar 1 (Competitive and High-Performance Sailing)

- Reduce the costs to buy and rent equipment.
- Change equipment in Olympics so that majority of MNAs can participate

- Leverage regional events to create low-cost competitions with a focus on youth
- Create funding opportunities to fund training in developing countries for sailing pathways
- Include Para Sailing as an integral part of sailing across the MNAs

Pillar 2 (Foundation/Social/Recreational Sailing)

- Create pathways for Sailing in each continent for grassroots and current sailors
- Provide access to second hand boats for developing countries
- Develop grassroot hubs and programmes through community engagement
- Leverage major events to promote the sport
- Involve the local governments to leverage on the tourism sector for increasing outreach of sailing

Pillar 3 (Sailing Support)

- Leverage the WS Academy platform, to create standardisation for volunteers and event organisers
- Initiate activities for Volunteer recognition
- Explore mentoring programmes
- Introduce grading certification for International Race Officials
- Initiate coordination of calendars across the world, 2 in each region
- Create a second-hand equipment selling platform

Pillar 4 (Projects, Event Funding and Sailing ecosystem)

Funding Options and Projects:

- Schedule events which can be funded by sponsors
- Initiate government funding through tourism boards
- Engage with International Bodies like the IOC, Continental Olympic Committees, Commonwealth Federations and World Sailing to explore funding mechanisms
- Engage with NGOs for supporting the positive aspects of sailing development
- Marketing the Sport
- Ways to support MNAs with access to equipment and reduced costs
- Grow the number of MNAs who are members of World Sailing
- Use of tourism to market the sport
- Create partnerships between MNAs, Athletes and Coaches for knowledge sharing

Pillar 5 (MNA Leadership and Admin Support)

- Create a platform for providing toolkits and resources to MNAs – This should be aptly called Secretariat in a Box
- Explore options for WS to provide financial support to cover administration in federations
- Initiate Data Driven KPIs to improve performance
- Ensure transparency in MNAs and support financial audits

Malav Shroff, October 2025.